

**AUDITED  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2021**  
[Education Act, Sections 139, 140, 244]

**1045 The Horizon School Division**

Legal Name of School Jurisdiction

**6302 56 Street Taber AB T1G 1Z9**

Mailing Address

**403-223-3547 (Ext. 124) phil.johansen@horizon.ab.ca**

Contact Numbers and Email Address

**SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The financial statements of 1045 The Horizon School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

**Board of Trustees Responsibility**

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

**External Auditors**

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

**Declaration of Management and Board Chair**

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

**BOARD CHAIR**

Mrs. Marie Logan

Name

  
Signature

**SUPERINTENDENT**

Mr. Wilco Tymensen

Name

  
Signature

**SECRETARY-TREASURER OR TREASURER**

Phil Johansen

Name

  
Signature

11/29/2021

Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch  
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5  
EMAIL: EDC.FRA@gov.ab.ca  
PHONE: Ash Bhasin: (780) 415-8940; Jianan Wang: (780) 427-3855 FAX: (780) 422-6996

**TABLE OF CONTENTS**

	<b>Page</b>
<b>INDEPENDENT AUDITOR'S REPORT</b>	<b>3</b>
<b>STATEMENT OF FINANCIAL POSITION</b>	<b>4</b>
<b>STATEMENT OF OPERATIONS</b>	<b>5</b>
<b>STATEMENT OF CASH FLOWS</b>	<b>6</b>
<b>STATEMENT OF CHANGE IN NET FINANCIAL ASSETS</b>	<b>7</b>
<b>STATEMENT OF REMEASUREMENT GAINS AND LOSSES</b>	<b>8</b>
<b>SCHEDULE 1: SCHEDULE OF NET ASSETS</b>	<b>9</b>
<b>SCHEDULE 2: SCHEDULE OF DEFERRED CONTRIBUTIONS</b>	<b>11</b>
<b>SCHEDULE 3: SCHEDULE OF PROGRAM OPERATIONS</b>	<b>13</b>
<b>SCHEDULE 4: SCHEDULE OF OPERATIONS AND MAINTENANCE</b>	<b>14</b>
<b>SCHEDULE 5: SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS</b>	<b>15</b>
<b>SCHEDULE 6: SCHEDULE OF TANGIBLE CAPITAL ASSETS</b>	<b>16</b>
<b>SCHEDULE 7: SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES</b>	<b>17</b>
<b>SCHEDULE 8: UNAUDITED SCHEDULE OF FEES</b>	<b>18</b>
<b>SCHEDULE 9: UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION</b>	<b>19</b>
<b>NOTES TO THE FINANCIAL STATEMENTS</b>	<b>20</b>



Tel: (403)-328-5292  
Fax: (403)-328-9534  
Toll free:  
www.bdo.ca

BDO Canada LLP  
600 Melcor Centre  
400 - 4 Avenue South  
Lethbridge, Alberta  
T1J 4E1

---

## Independent Auditor's Report

---

To the Board of Trustees of Horizon School Division

### Opinion

We have audited the financial statements of Horizon School Division (the Division), which comprise the statement of financial position as at August 31, 2021 and the statements of operations, cash flows, change in net financial assets, and remeasurement gains and losses for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Division as at August 31, 2021, and its statements of operations, cash flows, change in net financial assets, and results of remeasurement gains and losses for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Matters

The Schedule of Fees and Schedule of Central Administration Expenses reflect additional information required by Alberta Education that is not required under Canadian public sector accounting standards. We were not engaged to audit this information and accordingly it is considered unaudited.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public section accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Divison's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Division's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants

Lethbridge, Alberta  
November 29, 2021

**STATEMENT OF FINANCIAL POSITION**  
As at August 31, 2021 (in dollars)

		2021	2020
<b>FINANCIAL ASSETS</b>			
Cash and cash equivalents	(Schedule 5; Note 3)	\$ 3,567,704	\$ 2,300,066
Accounts receivable (net after allowances)	(Note 4)	\$ 777,196	\$ 752,266
Portfolio investments			
Operating	(Schedule 5; Note 6)	\$ 3,968,050	\$ 4,050,752
Endowments	(Schedules 1 & 5)	\$ -	\$ -
Inventories for resale		\$ -	\$ -
Other financial assets		\$ -	\$ -
<b>Total financial assets</b>		\$ 8,312,950	\$ 7,103,084
<b>LIABILITIES</b>			
Bank indebtedness	(Note 9)	\$ -	\$ -
Accounts payable and accrued liabilities	(Note 8)	\$ 2,377,372	\$ 1,994,861
Unspent deferred contributions	(Schedule 2)	\$ 1,300,971	\$ 1,165,538
Employee future benefits liabilities	(Note 9)	\$ 46,338	\$ 114,133
Environmental liabilities		\$ -	\$ -
Other liabilities		\$ -	\$ -
Debt			
Supported: Debentures		\$ -	\$ -
Unsupported: Debentures		\$ -	\$ -
Mortgages and capital loans		\$ -	\$ -
Capital leases		\$ -	\$ -
<b>Total liabilities</b>		\$ 3,724,681	\$ 3,274,532
<b>Net financial assets</b>		\$ 4,588,269	\$ 3,828,552
<b>NON-FINANCIAL ASSETS</b>			
Tangible capital assets	(Schedule 6)	\$ 63,367,014	\$ 64,220,946
Inventory of supplies		\$ -	\$ -
Prepaid expenses	(Note 10)	\$ 482,040	\$ 414,246
Other non-financial assets		\$ -	\$ -
<b>Total non-financial assets</b>		\$ 63,849,054	\$ 64,635,192
<b>Net assets before spent deferred capital contributions</b>		\$ 68,437,323	\$ 68,463,744
Spent deferred capital contributions	(Schedule 2)	\$ 58,134,027	\$ 58,498,773
<b>Net assets</b>		\$ 10,303,296	\$ 9,964,971
<b>Net assets</b>			
Accumulated surplus (deficit)	(Schedule 1)	\$ 10,303,296	\$ 9,964,971
Accumulated remeasurement gains (losses)		\$ -	\$ -
		\$ 10,303,296	\$ 9,964,971
<b>Contractual rights</b>	(Note 5)		
<b>Contingent assets</b>			
<b>Contractual obligations</b>	(Note 12)		
<b>Contingent liabilities</b>			

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF OPERATIONS**  
**For the Year Ended August 31, 2021 (in dollars)**

	Budget 2021	Actual 2021	Actual 2020
<b>REVENUES</b>			
Government of Alberta	\$ 45,669,019	\$ 46,113,274	\$ 41,703,513
Federal Government and other government grants	\$ -	\$ 1,806	\$ -
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 8)	\$ 681,900	\$ 531,507	\$ 600,254
Sales of services and products	\$ 640,000	\$ 378,377	\$ 527,432
Investment income	\$ 122,160	\$ 66,534	\$ 134,920
Donations and other contributions	\$ 550,000	\$ 453,270	\$ 455,987
Other revenue (Note 23)	\$ 13,240	\$ 61,733	\$ 26,629
<b>Total revenues</b>	\$ 47,676,319	\$ 47,606,501	\$ 43,448,735
<b>EXPENSES</b>			
Instruction - Pre Kindergarten	\$ 694,447	\$ 754,987	\$ 729,212
Instruction - Kindergarten to Grade 12	\$ 34,696,599	\$ 33,511,966	\$ 31,774,465
Operations and maintenance (Schedule 4)	\$ 6,788,898	\$ 7,736,334	\$ 7,088,660
Transportation	\$ 2,967,600	\$ 2,912,070	\$ 2,337,353
System administration	\$ 1,962,606	\$ 1,815,776	\$ 1,941,889
External services	\$ 566,169	\$ 537,043	\$ 434,592
<b>Total expenses</b>	\$ 47,676,319	\$ 47,268,176	\$ 44,306,171
<b>Annual operating surplus (deficit)</b>	\$ -	\$ 338,325	\$ (857,436)
Endowment contributions and reinvested income	\$ -	\$ -	\$ -
<b>Annual surplus (deficit)</b>	\$ -	\$ 338,325	\$ (857,436)
<b>Accumulated surplus (deficit) at beginning of year</b>	\$ 9,964,971	\$ 9,964,971	\$ 10,822,407
<b>Accumulated surplus (deficit) at end of year</b>	\$ 9,964,971	\$ 10,303,296	\$ 9,964,971

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CASH FLOWS**  
For the Year Ended August 31, 2021 (in dollars)

	2021	2020
<b>CASH FLOWS FROM:</b>		
<b>A. OPERATING TRANSACTIONS</b>		
Annual surplus (deficit)	\$ 338,325	\$ (857,436)
Add (Deduct) items not affecting cash:		
Amortization of tangible capital assets	\$ 2,456,244	\$ 2,382,761
Net (gain)/loss on disposal of tangible capital assets	\$ (16,846)	\$ (1,000)
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ -
(Gain)/Loss on sale of portfolio investments	\$ -	\$ -
Spent deferred capital recognized as revenue	\$ (2,028,474)	\$ (1,919,665)
Deferred capital revenue write-down / adjustment	\$ -	\$ -
Increase/(Decrease) in employee future benefit liabilities	\$ (67,795)	\$ 13,615
Donations in kind	\$ -	\$ -
	\$ -	\$ -
	\$ 681,454	\$ (381,725)
(Increase)/Decrease in accounts receivable	\$ (24,930)	\$ (338,857)
(Increase)/Decrease in inventories for resale	\$ -	\$ -
(Increase)/Decrease in other financial assets	\$ -	\$ -
(Increase)/Decrease in inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ (67,794)	\$ (64,004)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Increase/(Decrease) in accounts payable, accrued and other liabilities	\$ 382,511	\$ 955,993
Increase/(Decrease) in unspent deferred contributions	\$ 135,433	\$ 122,047
Increase/(Decrease) in environmental liabilities	\$ -	\$ -
Capital funding included in deferred revenue	\$ -	\$ (76,805)
<b>Total cash flows from operating transactions</b>	\$ 1,106,674	\$ 216,649
<b>B. CAPITAL TRANSACTIONS</b>		
Acquisition of tangible capital assets	\$ (1,602,312)	\$ (4,719,164)
Net proceeds from disposal of unsupported capital assets	\$ 16,846	\$ 1,000
Other (describe)	\$ -	\$ -
<b>Total cash flows from capital transactions</b>	\$ (1,585,466)	\$ (4,718,164)
<b>C. INVESTING TRANSACTIONS</b>		
Purchases of portfolio investments	\$ 82,702	\$ -
Proceeds on sale of portfolio investments	\$ -	\$ 171,476
Other (Describe)	\$ -	\$ -
Other (describe)	\$ -	\$ -
<b>Total cash flows from investing transactions</b>	\$ 82,702	\$ 171,476
<b>D. FINANCING TRANSACTIONS</b>		
Debt issuances	\$ -	\$ -
Debt repayments	\$ -	\$ -
Increase (decrease) in spent deferred capital contributions	\$ 1,663,728	\$ 3,972,038
Capital lease issuances	\$ -	\$ -
Capital lease payments	\$ -	\$ -
0	\$ -	\$ -
Capital funding received	\$ -	\$ 76,805
<b>Total cash flows from financing transactions</b>	\$ 1,663,728	\$ 4,048,843
<b>Increase (decrease) in cash and cash equivalents</b>	\$ 1,267,638	\$ (281,196)
<b>Cash and cash equivalents, at beginning of year</b>	\$ 2,300,066	\$ 2,581,262
<b>Cash and cash equivalents, at end of year</b>	\$ 3,567,704	\$ 2,300,066

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

	Budget 2021	2021	2020
Annual surplus (deficit)	\$ -	\$ 338,325	\$ (857,436)
<b>Effect of changes in tangible capital assets</b>			
Acquisition of tangible capital assets	\$ -	\$ (1,602,312)	\$ (4,719,164)
Amortization of tangible capital assets	\$ -	\$ 2,456,244	\$ 2,382,761
Net (gain)/loss on disposal of tangible capital assets	\$ -	\$ (16,846)	\$ (1,000)
Net proceeds from disposal of unsupported capital assets	\$ -	\$ 16,846	\$ 1,000
Write-down carrying value of tangible capital assets	\$ -	\$ -	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ -	\$ -
Other changes	\$ -	\$ -	\$ -
<b>Total effect of changes in tangible capital assets</b>	\$ -	\$ 853,932	\$ (2,336,403)
Acquisition of inventory of supplies	\$ -	\$ -	\$ -
Consumption of inventory of supplies	\$ -	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ -	\$ (67,794)	\$ (64,005)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -	\$ -
Change in spent deferred capital contributions (Schedule 2)		\$ (364,746)	\$ 2,052,373
Other changes	\$ -	\$ -	\$ -
<b>Increase (decrease) in net financial assets</b>	\$ -	\$ 759,717	\$ (1,205,471)
<b>Net financial assets at beginning of year</b>	\$ -	\$ 3,828,552	\$ 5,034,023
<b>Net financial assets at end of year</b>	\$ -	\$ 4,588,269	\$ 3,828,552

The accompanying notes and schedules are part of these financial statements.



**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

	2021	2020
Annual surplus (deficit)	\$ 338,325	\$ (857,436)
<b>Effect of changes in tangible capital assets</b>		
Acquisition of tangible capital assets	\$ (1,602,312)	\$ (4,719,164)
Amortization of tangible capital assets	\$ 2,456,244	\$ 2,382,761
Net (gain)/loss on disposal of tangible capital assets	\$ (16,846)	\$ (1,000)
Net proceeds from disposal of unsupported capital assets	\$ 16,846	\$ 1,000
Write-down carrying value of tangible capital assets	\$ -	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ -
Other changes	\$ -	\$ -
<b>Total effect of changes in tangible capital assets</b>	<b>\$ 853,932</b>	<b>\$ (2,336,403)</b>
Acquisition of inventory of supplies	\$ -	\$ -
Consumption of inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ (67,794)	\$ (64,005)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Change in spent deferred capital contributions (Schedule 2)	\$ (364,746)	\$ 2,052,373
Other changes	\$ -	\$ -
<b>Increase (decrease) in net financial assets</b>	<b>\$ 759,717</b>	<b>\$ (1,205,471)</b>
<b>Net financial assets at beginning of year</b>	<b>\$ 3,828,552</b>	<b>\$ 5,034,023</b>
<b>Net financial assets at end of year</b>	<b>\$ 4,588,269</b>	<b>\$ 3,828,552</b>

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**  
**For the Year Ended August 31, 2021 (in dollars)**

	2021	2020
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Other Adjustment (Describe)	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS  
For the Year Ended August 31, 2021 (in dollars)**

	NET ASSETS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED SURPLUS (DEFICIT)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
<b>Balance at August 31, 2020</b>	\$ 9,964,971	\$ -	\$ 9,964,971	\$ 5,722,168	\$ -	\$ 1,017,022	\$ 1,719,144	\$ 1,506,637
<b>Prior period adjustments:</b>								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2020</b>	\$ 9,964,971	\$ -	\$ 9,964,971	\$ 5,722,168	\$ -	\$ 1,017,022	\$ 1,719,144	\$ 1,506,637
Operating surplus (deficit)	\$ 338,325		\$ 338,325			\$ 338,325		
Board funded tangible capital asset additions				\$ 154,751		\$ (154,751)	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (2,456,244)		\$ 2,456,244		
Capital revenue recognized	\$ -			\$ 2,028,474		\$ (2,028,474)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (40,682)	\$ 40,682	
Net transfers from operating reserves	\$ -					\$ (210,523)	\$ 210,523	
Net transfers to capital reserves	\$ -					\$ -		\$ -
Net transfers from capital reserves	\$ -					\$ -		\$ -
Other Changes	\$ -		\$ -	\$ (216,169)	\$ -	\$ -	\$ -	\$ 216,169
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance at August 31, 2021</b>	\$ 10,303,296	\$ -	\$ 10,303,296	\$ 5,232,980	\$ -	\$ 1,377,161	\$ 1,970,349	\$ 1,722,806

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS  
For the Year Ended August 31, 2021 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
<b>Balance at August 31, 2020</b>	\$ 1,667,303	\$ 1,506,637	\$ -	\$ -	\$ 51,841	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Prior period adjustments:</b>										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2020</b>	\$ 1,667,303	\$ 1,506,637	\$ -	\$ -	\$ 51,841	\$ -	\$ -	\$ -	\$ -	\$ -
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves	\$ 40,682		\$ -		\$ -		\$ -		\$ -	
Net transfers from operating reserves	\$ 210,523		\$ -		\$ -		\$ -		\$ -	
Net transfers to capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Net transfers from capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Other Changes	\$ -	\$ 216,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance at August 31, 2021</b>	\$ 1,918,508	\$ 1,722,806	\$ -	\$ -	\$ 51,841	\$ -	\$ -	\$ -	\$ -	\$ -

SCHEDULE 2

SCHEDULE OF DEFERRED CONTRIBUTIONS  
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)  
For the Year Ended August 31, 2021 (in dollars)

	Alberta Education					Other GoA Ministries				
	IMR	CMR	Safe Return to Class	Others	Total Education	Alberta Infrastructure	Children's Services	Health	Other GOA Ministries	Total Other GoA Ministries
<b>Deferred Operating Contributions (DOC)</b>										
Balance at August 31, 2020	\$ 235,805	\$ 75,779	\$ 48,156	\$ 3,152	\$ 362,892	\$ -	\$ -	\$ 7,420	\$ -	\$ 7,420
Prior period adjustments - please explain:	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2020</b>	<b>\$ 235,805</b>	<b>\$ 75,779</b>	<b>\$ 48,156</b>	<b>\$ 3,152</b>	<b>\$ 362,892</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,420</b>	<b>\$ -</b>	<b>\$ 7,420</b>
Received during the year (excluding investment income)	\$ 1,125,668	\$ 552,301	\$ 1,283,650	\$ -	\$ 2,961,619	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer (to) grant/donation revenue (excluding investment income)	\$ (297,798)	\$ (8,889)	\$ (1,331,806)	\$ (3,152)	\$ (1,641,645)	\$ -	\$ -	\$ (7,420)	\$ -	\$ (7,420)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ (552,643)	\$ (852,803)	\$ -	\$ -	\$ (1,405,446)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ 233,612	\$ -	\$ -	\$ 233,612	\$ -	\$ -	\$ -	\$ -	\$ -
<b>DOC closing balance at August 31, 2021</b>	<b>\$ 511,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 511,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unspent Deferred Capital Contributions (UDCC)</b>										
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,276	\$ -	\$ -	\$ -	\$ 37,276
Prior period adjustments - please explain:	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2020</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,276</b>
Received during the year (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,006	\$ -	\$ -	\$ -	\$ 221,006
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (258,282)	\$ -	\$ -	\$ -	\$ (258,282)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UDCC closing balance at August 31, 2021</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Unspent Deferred Contributions at August 31, 2021</b>	<b>\$ 511,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 511,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Spent Deferred Capital Contributions (SDCC)</b>										
Balance at August 31, 2020	\$ 463,657	\$ 624,221	\$ -	\$ 756,298	\$ 1,844,176	\$ 56,654,597	\$ -	\$ -	\$ -	\$ 56,654,597
Prior period adjustments - please explain: Community funded	\$ -	\$ -		\$ -	\$ -	\$ (2,967,015)	\$ -	\$ -	\$ -	\$ (2,967,015)
<b>Adjusted ending balance August 31, 2020</b>	<b>\$ 463,657</b>	<b>\$ 624,221</b>	<b>\$ -</b>	<b>\$ 756,298</b>	<b>\$ 1,844,176</b>	<b>\$ 53,687,582</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,687,582</b>
Donated tangible capital assets				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from DOC	\$ 552,643	\$ 852,803	\$ -	\$ -	\$ 1,405,446	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,282	\$ -	\$ -	\$ -	\$ 258,282
Amounts recognized as revenue (Amortization of SDCC)	\$ -	\$ -	\$ -	\$ (169,719)	\$ (169,719)	\$ (1,768,798)	\$ -	\$ -	\$ -	\$ (1,768,798)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain: Adjustment of Boa	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SDCC closing balance at August 31, 2021</b>	<b>\$ 1,016,300</b>	<b>\$ 1,477,024</b>	<b>\$ -</b>	<b>\$ 586,579</b>	<b>\$ 3,079,903</b>	<b>\$ 52,177,066</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,177,066</b>

SCHEDULE 2

School Jurisdiction Code:

1045

	Other Sources				Total
	Gov't of Canada	Donations and grants from others	Other	Total other sources	
<b>Deferred Operating Contributions (DOC)</b>					
Balance at August 31, 2020	\$ -	\$ -	\$ 757,950	\$ 757,950	\$ 1,128,262
Prior period adjustments - please explain:	-	-	-	\$ -	\$ -
<b>Adjusted ending balance August 31, 2020</b>	\$ -	\$ -	\$ 757,950	\$ 757,950	\$ 1,128,262
Received during the year (excluding investment income)	\$ -	\$ -	\$ 789,939	\$ 789,939	\$ 3,751,558
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ (757,950)	\$ (757,950)	\$ (2,407,015)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ (1,405,446)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ 233,612
<b>DOC closing balance at August 31, 2021</b>	\$ -	\$ -	\$ 789,939	\$ 789,939	\$ 1,300,971
<b>Unspent Deferred Capital Contributions (UDCC)</b>					
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 37,276
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2020</b>	\$ -	\$ -	\$ -	\$ -	\$ 37,276
Received during the year (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ 221,006
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ (258,282)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UDCC closing balance at August 31, 2021</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Unspent Deferred Contributions at August 31, 2021</b>	\$ -	\$ -	\$ 789,939	\$ 789,939	\$ 1,300,971
<b>Spent Deferred Capital Contributions (SDCC)</b>					
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 58,498,773
Prior period adjustments - please explain: Community funded	\$ -	\$ -	\$ 2,967,015	\$ 2,967,015	\$ -
<b>Adjusted ending balance August 31, 2020</b>	\$ -	\$ -	\$ 2,967,015	\$ 2,967,015	\$ 58,498,773
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects				\$ -	\$ -
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ 1,405,446
Transferred from UDCC	\$ -	\$ -	\$ -	\$ -	\$ 258,282
Amounts recognized as revenue (Amortization of SDCC)	\$ -	\$ -	\$ (89,957)	\$ (89,957)	\$ (2,028,474)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain: Adjustment of Boar	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SDCC closing balance at August 31, 2021</b>	\$ -	\$ -	\$ 2,877,058	\$ 2,877,058	\$ 58,134,027

**SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ended August 31, 2021 (in dollars)**

REVENUES	2021							2020
	Instruction		Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre Kindergarten	Kindergarten to Grade 12						
(1) Alberta Education	\$ 448,493	\$ 33,648,400	\$ 4,910,017	\$ 2,908,526	\$ 1,962,606	\$ -	\$ 43,878,042	\$ 39,930,060
(2) Alberta Infrastructure	\$ -	\$ -	\$ 1,768,798	\$ -	\$ -	\$ -	\$ 1,768,798	\$ 1,299,744
(3) Other - Government of Alberta	\$ -	\$ 44,512	\$ -	\$ -	\$ -	\$ 421,922	\$ 466,434	\$ 455,022
(4) Federal Government and First Nations	\$ -	\$ 56	\$ -	\$ -	\$ -	\$ -	\$ 56	\$ -
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,687
(6) Out of province authorities	\$ -	\$ 1,750	\$ -	\$ -	\$ -	\$ -	\$ 1,750	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ 60,617	\$ 355,769	\$ -	\$ -	\$ -	\$ 115,121	\$ 531,507	\$ 600,254
(10) Sales of services and products	\$ -	\$ 378,377	\$ -	\$ -	\$ -	\$ -	\$ 378,377	\$ 527,432
(11) Investment income	\$ -	\$ 66,534	\$ -	\$ -	\$ -	\$ -	\$ 66,534	\$ 134,920
(12) Gifts and donations	\$ -	\$ 169,706	\$ -	\$ -	\$ -	\$ -	\$ 169,706	\$ 184,229
(13) Rental of facilities	\$ -	\$ -	\$ 15,399	\$ -	\$ -	\$ -	\$ 15,399	\$ 14,733
(14) Fundraising	\$ -	\$ 283,564	\$ -	\$ -	\$ -	\$ -	\$ 283,564	\$ 271,758
(15) Gains on disposal of tangible capital assets	\$ -	\$ 5,746	\$ 11,100	\$ -	\$ -	\$ -	\$ 16,846	\$ 1,000
(16) Other	\$ -	\$ 29,488	\$ -	\$ -	\$ -	\$ -	\$ 29,488	\$ 10,896
(17) <b>TOTAL REVENUES</b>	\$ 509,110	\$ 34,983,902	\$ 6,705,314	\$ 2,908,526	\$ 1,962,606	\$ 537,043	\$ 47,606,501	\$ 43,448,735
<b>EXPENSES</b>								
(18) Certificated salaries	\$ 194,966	\$ 19,485,743	\$ -	\$ -	\$ 534,446	\$ -	\$ 20,215,155	\$ 19,795,027
(19) Certificated benefits	\$ 19,744	\$ 4,471,985	\$ -	\$ -	\$ 55,420	\$ -	\$ 4,547,149	\$ 4,424,454
(20) Non-certificated salaries and wages	\$ 406,110	\$ 4,776,051	\$ 725,578	\$ 30,807	\$ 634,841	\$ 349,659	\$ 6,923,046	\$ 5,865,740
(21) Non-certificated benefits	\$ 84,517	\$ 995,217	\$ 178,210	\$ 8,811	\$ 192,522	\$ 60,454	\$ 1,519,731	\$ 1,366,309
(22) SUB - TOTAL	\$ 705,337	\$ 29,728,996	\$ 903,788	\$ 39,618	\$ 1,417,229	\$ 410,113	\$ 33,205,081	\$ 31,451,530
(23) Services, contracts and supplies	\$ 49,650	\$ 3,711,357	\$ 4,525,801	\$ 2,872,452	\$ 320,661	\$ 126,930	\$ 11,606,851	\$ 10,471,880
(24) Amortization of supported tangible capital assets	\$ -	\$ 33,671	\$ 1,994,803	\$ -	\$ -	\$ -	\$ 2,028,474	\$ 1,919,665
(25) Amortization of unsupported tangible capital assets	\$ -	\$ 37,942	\$ 311,942	\$ -	\$ 77,886	\$ -	\$ 427,770	\$ 463,096
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) <b>TOTAL EXPENSES</b>	\$ 754,987	\$ 33,511,966	\$ 7,736,334	\$ 2,912,070	\$ 1,815,776	\$ 537,043	\$ 47,268,176	\$ 44,306,171
(32) <b>OPERATING SURPLUS (DEFICIT)</b>	\$ (245,877)	\$ 1,471,936	\$ (1,031,020)	\$ (3,544)	\$ 146,830	\$ -	\$ 338,325	\$ (857,436)

**SCHEDULE OF OPERATIONS AND MAINTENANCE**  
for the Year Ended August 31, 2021 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR/CMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2021 TOTAL Operations and Maintenance	2020 TOTAL Operations and Maintenance
Non-certificated salaries and wages	\$ 111,131	\$ 560,913	\$ -	\$ -	\$ 53,534			\$ 725,578	\$ 731,068
Non-certificated benefits	\$ 28,158	\$ 135,595	\$ -	\$ -	\$ 14,456			\$ 178,209	\$ 177,705
<b>SUB-TOTAL REMUNERATION</b>	\$ 139,289	\$ 696,508	\$ -	\$ -	\$ 67,990			\$ 903,787	\$ 908,773
Supplies and services	\$ 1,669,527	\$ 1,308,448	\$ 474	\$ 460,556	\$ 2,740			\$ 3,441,745	\$ 2,768,206
Electricity			\$ 404,627					\$ 404,627	\$ 378,527
Natural gas/heating fuel			\$ 167,589					\$ 167,589	\$ 154,858
Sewer and water			\$ 84,007					\$ 84,007	\$ 87,201
Telecommunications			\$ 33,051					\$ 33,051	\$ 4,448
Insurance					\$ 394,782			\$ 394,782	\$ 579,266
ASAP maintenance & renewal payments							\$ -	\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 1,994,803	\$ 1,994,803	\$ 1,861,014
Unsupported						\$ 311,942		\$ 311,942	\$ 346,367
<b>TOTAL AMORTIZATION</b>						\$ 311,942	\$ 1,994,803	\$ 2,306,745	\$ 2,207,381
Interest on capital debt									
Supported							\$ -	\$ -	\$ -
Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other interest charges						\$ -		\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
<b>TOTAL EXPENSES</b>	\$ 1,808,816	\$ 2,004,956	\$ 689,748	\$ 460,556	\$ 465,512	\$ 311,942	\$ 1,994,803	\$ 7,736,333	\$ 7,088,660

SQUARE METRES									
School buildings								0.0	53,886.0
Non school buildings								0.0	2,200.0

**Notes:**

**Custodial:** All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

**Maintenance:** All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed Infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.

**Utilities & Telecommunications:** All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

**Expensed IMR, CMR & Modular Unit Relocation & Lease Payments:** All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.

**Facility Planning & Operations Administration:** All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

**Unsupported Amortization & Other Expenses:** All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

**Supported Capital & Debt Services:** All expenses related to supported capital assets amortization and interest on supported capital debt.



**SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS  
for the Year Ended August 31, 2021 (in dollars)**

**Cash & Cash Equivalents**

	2021		2020	
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash		\$ 3,567,704	\$ 3,567,704	\$ 2,141,303
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Other, including GIC's	0.00%	-	-	158,763
Total cash and cash equivalents		<u>\$ 3,567,704</u>	<u>\$ 3,567,704</u>	<u>\$ 2,300,066</u>

See Note 3 for additional detail.

**Portfolio Investments**

	Average Effective (Market) Yield	2021		2020	
		Cost	Fair Value	Balance	Balance
<b>Interest-bearing securities</b>					
Deposits and short-term securities	1.32%	\$ 3,450,000	\$ 3,450,000	\$ 3,450,000	\$ 3,450,000
Bonds and mortgages	0.00%	-	-	-	-
	1.32%	<u>3,450,000</u>	<u>3,450,000</u>	<u>3,450,000</u>	<u>3,450,000</u>
<b>Equities</b>					
Canadian equities	0.00%	\$ -	\$ -	\$ -	\$ -
Global developed equities	0.00%	-	-	-	-
Emerging markets equities	0.00%	-	-	-	-
Private equities	0.00%	-	-	-	-
Pooled investment funds	0.00%	-	-	-	-
Total fixed income securities	0.00%	-	-	-	-
<b>Other</b>					
Southern Alberta Windfarm	5.00%	\$ 518,050	\$ 518,050	\$ 518,050	\$ 600,752
	0.00%	-	-	-	-
	0.00%	-	-	-	-
	0.00%	-	-	-	-
Total equities	5.00%	<u>518,050</u>	<u>518,050</u>	<u>518,050</u>	<u>600,752</u>
Total portfolio investments	1.80%	<u>\$ 3,968,050</u>	<u>\$ 3,968,050</u>	<u>\$ 3,968,050</u>	<u>\$ 4,050,752</u>

See Note 5 for additional detail.

**Portfolio investments**

**Operating**

Cost  
Unrealized gains and losses

**Endowments**

Cost  
Unrealized gains and losses  
Deferred revenue

**Total portfolio investments**

	2021	2020
Operating		
Cost	\$ 3,968,050	\$ 4,050,752
Unrealized gains and losses	-	-
	<u>3,968,050</u>	<u>4,050,752</u>
Endowments		
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
Deferred revenue	-	-
	<u>-</u>	<u>-</u>
<b>Total portfolio investments</b>	<u>\$ 3,968,050</u>	<u>\$ 4,050,752</u>

The following represents the maturity structure for portfolio investments based on principal amount:

	2021	2020
Under 1 year	85.2%	42.6%
1 to 5 years	0.0%	42.6%
6 to 10 years	14.8%	14.8%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%
	<u>100.0%</u>	<u>100.0%</u>

**SCHEDULE 6**

School Jurisdiction Code: 1045

**SCHEDULE OF TANGIBLE CAPITAL ASSETS**  
For the Year Ended August 31, 2021 (in dollars)

	2021						2020	
	Land	Work in Progress*	Buildings** 25-50 Years	Equipment 5-10 Years	Vehicles 5-10 Years	Computer Hardware & Software 3-5 Years	Total	Total
<b>Historical cost</b>								
Beginning of year	\$ 534,275	\$ -	\$ 89,844,025	\$ 2,829,712	\$ 1,013,595	\$ 571,899	\$ 94,793,506	\$ 90,571,054
Prior period adjustments	-	-	-	-	-	-	-	-
Additions	-	-	1,419,169	37,275	145,863	-	1,602,307	4,719,168
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	-	-	(127,057)	-	(127,057)	(496,716)
Historical cost, August 31, 2021	\$ 534,275	\$ -	\$ 91,263,194	\$ 2,866,987	\$ 1,032,401	\$ 571,899	\$ 96,268,766	\$ 94,793,506
<b>Accumulated amortization</b>								
Beginning of year	\$ -	\$ -	\$ 27,004,147	\$ 2,150,667	\$ 976,745	\$ 441,001	\$ 30,572,560	\$ 28,686,512
Prior period adjustments	-	-	-	-	-	-	-	-
Amortization	-	-	2,184,310	204,928	19,779	47,222	2,456,239	2,382,764
Other additions	-	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	-	-	(127,057)	-	(127,057)	(496,716)
Accumulated amortization, August 31, 2021	\$ -	\$ -	\$ 29,188,457	\$ 2,355,595	\$ 869,467	\$ 488,223	\$ 32,901,742	\$ 30,572,560
<b>Net Book Value at August 31, 2021</b>	\$ 534,275	\$ -	\$ 62,074,737	\$ 511,392	\$ 162,934	\$ 83,676	\$ 63,367,014	\$ -
<b>Net Book Value at August 31, 2020</b>	\$ 534,275	\$ -	\$ 62,839,878	\$ 679,045	\$ 36,850	\$ 130,898	\$ 64,220,946	\$ -

	2021	2020
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

**SCHEDULE 7**

School Jurisdiction Code: 1045

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES  
For the Year Ended August 31, 2021 (in dollars)**

Board Members:	FTE	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Marie Logan, Chair	1.00	\$17,995	\$0	\$0	\$0	\$0	\$0	\$700
Bruce Francis, Deputy	1.00	\$15,808	\$960	\$0	\$0	\$0	\$0	\$230
Blair Lowry	1.00	\$15,468	\$644	\$0	\$0	\$0	\$0	\$290
Christa Runka	1.00	\$15,468	\$644	\$0	\$0	\$0	\$0	\$748
Derek Baron	1.00	\$15,468	\$0	\$0	\$0	\$0	\$0	\$466
Jennifer Crowson	1.00	\$15,468	\$644	\$0	\$0	\$0	\$0	\$1,064
Rick Anderson	1.00	\$15,468	\$0	\$0	\$0	\$0	\$0	\$230
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal</b>	<b>7.00</b>	<b>\$111,143</b>	<b>\$2,892</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,848</b>
Wilco Tymensen, Superintendent	1.00	\$204,525	\$14,482	\$0	\$0	\$0	\$0	\$3,732
Phil Johansen, Secretary Treasurer	1.00	\$161,432	\$32,463	\$0	\$0	\$0	\$0	\$2,085
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Certificated		\$20,010,630	\$4,540,382	\$0	\$0	\$0	\$0	\$0
School based	198.08							
Non-School based	6.00							
Non-certificated		\$6,650,471	\$1,476,661	\$0	\$0	\$0	\$0	\$0
Instructional	151.26							
Plant Operations & Maintenance	10.90							
Transportation	0.67							
Other	13.68							
<b>TOTALS</b>	<b>389.59</b>	<b>\$27,138,201</b>	<b>\$6,066,880</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,665</b>

**SCHEDULE 8**

**UNAUDITED SCHEDULE OF FEES  
For the Year Ended August 31, 2021 (in dollars)**

	Actual Fees Collected 2019/2020	Budgeted Fee Revenue 2020/2021	(A) Actual Fees Collected 2020/2021	(B) Unspent September 1, 2020*	(C) Funds Raised to Defray Fees 2020/2021	(D) Expenditures 2020/2021	(A) + (B) + (C) - (D) Unspent Balance at August 31, 2021*
<b>Transportation Fees</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Basic Instruction Fees</b>	\$0	\$0	\$2,028	\$0	\$0	\$0	\$2,028
Basic instruction supplies							
<b>Fees to Enhance Basic Instruction</b>							
Technology user fees	\$4,465	\$5,000	\$5,321	\$0	\$0	\$0	\$5,321
Alternative program fees	\$337,391	\$396,900	\$345,391	\$0	\$0	\$0	\$345,391
Fees for optional courses	\$51,223	\$75,000	\$41,612	\$0	\$0	\$0	\$41,612
Activity fees	\$35,578	\$45,000	\$77	\$675	\$0	\$0	\$752
Early childhood services	\$31,780	\$0	\$0	\$0	\$0	\$0	\$0
Other fees to enhance education	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Curricular fees</b>							
Extracurricular fees	\$94,703	\$130,000	\$5,624	\$0	\$0	\$0	\$5,624
Non-curricular travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$0	\$30,000	\$3,327	\$0	\$0	\$0	\$3,327
Other Fees	\$0	\$0	\$2,890	\$0	\$0	\$0	\$2,890
<b>TOTAL FEES</b>	\$555,140	\$681,900	\$406,270	\$675	\$0	\$0	\$406,945

\*Unspent balances cannot be less than \$0

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):	Actual 2021	Actual 2020
Cafeteria sales, hot lunch, milk programs	\$28,252	\$69,996
Special events, graduation, tickets	\$23,364	\$40,419
International and out of province student revenue	\$64,142	\$45,113
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$29,463	\$195,807
Adult education revenue	\$0	\$0
Preschool	\$0	\$0
Child care & before and after school care	\$0	\$0
Lost item replacement fee	\$162	\$82
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
<b>TOTAL</b>	\$145,383	\$351,417

**SCHEDULE 9**

**UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION**  
**For the Year Ended August 31, 2021 (in dollars)**

EXPENSES	Allocated to System Administration 2021			
	Salaries & Benefits	Supplies & Services	Other	TOTAL
Office of the superintendent	\$ 275,685	\$ 3,731	\$ -	\$ 279,416
Educational administration (excluding superintendent)	319,455	6,127	-	325,582
Business administration	386,727	119,063	-	505,790
Board governance (Board of Trustees)	155,859	3,899	-	159,758
Information technology	39,256	94,201	-	133,457
Human resources	90,901	1,388	-	92,289
Central purchasing, communications, marketing	18,810	85,884	-	104,694
Payroll	79,668	-	-	79,668
Administration - insurance			6,368	6,368
Administration - amortization			77,886	77,886
Administration - other (admin building, interest)			-	-
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 1,366,361</b>	<b>\$ 314,293</b>	<b>\$ 84,254</b>	<b>\$ 1,764,908</b>
Less: Amortization of unsupported tangible capital assets				(\$77,886)
<b>TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES</b>				<b>1,687,022</b>

  

REVENUES	2021
System Administration grant from Alberta Education	1,962,606
System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc)	
System Administration funding from others	-
<b>TOTAL SYSTEM ADMINISTRATION REVENUES</b>	<b>1,962,606</b>
Transfers (to)/from System Administration reserves	-
Transfers to other programs	-
<b>SUBTOTAL</b>	<b>1,962,606</b>
2020 - 21 System Administration expense (over) under spent	\$275,584

**1. AUTHORITY AND PURPOSE**

The School Division (Division) delivers education programs under the authority of the *Education Act*, 2012, Chapter E-0.3.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The School Division is limited on certain funding allocations and administration expenses.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with the Canadian Public Sector Accounting Standards (PSAS). The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

**a) Basis of Financial Reporting****Valuation of Financial Assets and Liabilities**

The Division's financial assets and liabilities are generally measured as follows:

<u>Financial Statement Component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Inventories for resale	Lower of cost or net realizable value
Portfolio investments	Fair value and amortized cost
Accounts payable and accrued liabilities	Cost
Debt	Amortized cost

**a) Financial Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets are the Division's financial claims on external organizations and individuals, and inventories for resale at the year end.

Cash and cash equivalents

Cash comprises of cash on hand and demand deposits. Cash equivalents are short-term, highly liquid, investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. Cash equivalents have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term commitments rather than for investment purposes.

Accounts receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

Portfolio investments

The Division has investments in GIC's that have a maturity greater than three months. GIC's, term deposits and investments not quoted in an active market are reported at cost or amortized cost. A write-down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value. Discounts and premiums arising on the purchase of fixed income securities are amortized over the term of the investments

Derivatives and portfolio investments in equity instruments that are quoted in an active market are recorded at fair value and the associated transaction costs are expensed upon initial recognition. The change in the fair value is recognized in the Statement of Remeasurement Gains and Losses as a remeasurement gain or loss until the portfolio investments are derecognized. Upon derecognition, the accumulated remeasurement gains or losses associated with the derecognized portfolio investments are reversed and reclassified to the Statement of Operations.

Impairment is defined as a loss in value of a portfolio investment that is other than a temporary decline and is included in the Statement of Operations. In the case of an item in the fair value category, a reversal of any net remeasurement gains recognized in previous reporting periods up to the amount of the write-down is reported in the Statement of Remeasurement Gains and Losses. A subsequent increase in value would be recognized on the Statement of Remeasurement Gains and Losses and realized on the Statement of Operations only when sold.

Other financial assets

Other financial assets are valued at the lower of cost or expected net realizable value.

**b) Liabilities**

Liabilities are present obligations of the Division to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts.

Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals for which goods and services have yet to be provided.

Deferred Contributions

Deferred revenue includes contributions received for operations which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred revenue also includes contributions for capital expenditures, unexpended and expended. Unexpended Deferred Capital Revenue (UDCR) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the Division, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when expended.

Deferred Contributions continued

Expended Deferred Capital Revenue (EDCR) represent externally restricted supported capital funds that have been expended but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the school Division to use the asset in a prescribed manner over the life of the associated asset.

Employee Future Benefits

The Division provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

The Division accrues its obligations and related costs including both vested and non-vested benefits under employee future benefit plans. Benefits include retirement/severance, various qualifying compensated absences, and personal professional development funds.

Environmental Liabilities

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment.

The liability is recognized net of any expected recoveries. A liability for remediation of contaminated sites normally results from an operation(s) that is no longer in productive use and is recognized when all of the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the school Division is directly responsible or accepts responsibility;
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made

The Division did not identify any financial liabilities in 2021 (2020 - \$nil) as a result of this standard.

**c) Non-Financial Assets**

Non-financial assets are acquired, constructed, or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver government services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

Tangible capital assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.



## HORIZON SCHOOL DIVISION

Notes to the Financial Statements  
For the year ended August 31, 2021

- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the School Division to provide services or when the value of future economic benefits associated with the sites and buildings are less than their net book value. For supported assets, the write-downs are accounted for as reductions to Expended Deferred Capital Revenue (EDCR).
- Buildings that are demolished or destroyed are written-off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the School Division's rate for incremental borrowing or the interest rate implicit in the lease. A schedule of repayments and amount of interest on the leases is provided in Note 14.
- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

Buildings	10 to 40 years
Vehicles & Buses	5 to 10 years
Computer Hardware & Software	5 years
Other Equipment & Furnishings	5 to 10 years

### Inventories of supplies

Inventories of supplies are valued at the lower of cost and replacement cost. Cost is determined on a first-in, first-out basis.

### Prepaid expenses

Prepaid expenses is recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

### Other Assets

Intangible assets, assets acquired by right, works of art, historical treasures, collections, certain land, and construction-in-progress managed by Alberta Infrastructure are not recognized in these financial statements.

**d) Operating and Capital Reserves**

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Changes in Accumulated Surplus.

**e) Revenue Recognition**

Revenues are recorded on an accrual basis. Instruction and support allocations are recognized in the year to which they relate. Fees for services related to courses and programs are recognized as revenue when such courses and programs are delivered.

Volunteers contribute a considerable number of hours per year to schools to ensure that certain programs are delivered, such as kindergarten, lunch services and the raising of school generated funds. Contributed services are not recognized in the financial statements.

*Eligibility criteria* are criteria that the School Division has to meet in order to receive certain contributions. *Stipulations* describe what the School Division must perform in order to keep the contributions.

Contributions without eligibility criteria or stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity.

Contributions with eligibility criteria but without stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity and all eligibility criteria have been met.

Contributions with stipulations are recognized as revenue in the period that the stipulations are met, except to the extent that the contributions give rise to an obligation that meets the definition of a liability in accordance with *PS 3200*. Such liabilities are recorded as deferred revenue.

**f) Expenses**

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

**Allocation of Costs**

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

**g) Program Reporting**

The Division's operations have been segmented as follows:

- **ECS Instruction:** The provision of Early Childhood Services education instructional services that fall under the basic public education mandate.
- **Grade 1-12 Instruction:** The provision of instructional services for grades 1 - 12 that fall under the basic public education mandate.
- **Plant Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.

## HORIZON SCHOOL DIVISION

Notes to the Financial Statements  
For the year ended August 31, 2021

- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- **Board & System Administration:** The provision of board governance and system-based / central office administration.
- **External Services:** All projects, activities, and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education must be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source, and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support, and System Instructional Support.

### **h) Financial Instruments**

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

### **i) Measurement Uncertainty**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. (Reference to financial statement item), The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits recognized/disclosed as \$465,108 (2020- \$569,231) in these financial statements, is subject to measurement uncertainty.

### **j) Change in Accounting Policy**

The division has prospectively adopted the following standards from September 1, 2018: PS 3430 Restructuring Transactions.

### **k) Future Accounting Changes**

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3280 Asset Retirement Obligations (effective September 1, 2022)**  
Effective April 1, 2022, this standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets.
- **PS 3400 Revenue (effective September 1, 2023)**  
This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and unilateral transactions.

## **3. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents total \$3,567,703.

**HORIZON SCHOOL DIVISION**Notes to the Financial Statements  
For the year ended August 31, 2021**4. ACCOUNTS RECEIVABLE**

	2021			2020
	Gross Amount	Allowance for Doubtful Accounts	Net Realizable Value	Net Realizable Value
Alberta Education - CMR	\$ 224,723		\$ 224,723	-
Alberta Health Services	72,008	-	72,008	39,119
Alberta Infrastructure	-	-	-	247,623
Federal government	215,529	-	215,529	195,036
Other	264,936	-	264,936	270,488
<b>Total</b>	<b>\$ 777,196</b>	<b>\$ -</b>	<b>\$ 777,196</b>	<b>\$ 752,266</b>

**5. CONTRACTUAL RIGHTS**

Contractual rights are rights of the division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

	2021	2020
Contractual rights from operating leases*	\$ 134,075	\$ 122,575
Contractual rights from service agreement**	24,000	24,000
<b>Total</b>	<b>\$ 158,075</b>	<b>\$ 146,575</b>

\*Service agreements include \$24,000 (2020 - \$24,000) with other school divisions.

**5. CONTRACTUAL RIGHTS (continued)**

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows:

	Operating Leases	Service Agreements
2021-2022	\$ 26,815	\$ 24,000
2022-2023	26,815	-
2023-2024	26,815	-
2024-2025	26,815	-
2025-2026	26,815	-
Thereafter	-	-
<b>Total</b>	<b>\$ 134,075</b>	<b>\$ 24,000</b>

## HORIZON SCHOOL DIVISION

Notes to the Financial Statements  
For the year ended August 31, 2021

### 6. PORTFOLIO INVESTMENTS

The Southern Alberta Windfarm investment is a loan receivable, with annual repayments of \$110,861, including interest at 5%. Estimated repayments are as follows:

2021-2022	\$ 86,933
2022-2023	91,381
2023-2024	96,056
2024-2025	100,971
2025-2026	106,136
Thereafter	36,573
<b>Total</b>	<b>\$ 518,050</b>

### 7. BANK INDEBTEDNESS

The Division has negotiated a line of credit in the amount of \$400,000 that bears interest at prime. This line of credit is secured by a borrowing bylaw and a security agreement, covering all revenue of the Division. There was no balance (2020: \$nil) at August 31, 2021.

### 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
Alberta Education - WMA	\$ 1,003,161	\$ -
Alberta Education - Other	248,831	-
Other Government of Alberta ministries (Alberta Infrastructure)	-	465,000
Accrued vacation pay liability	260,395	233,884
Other trade payables and accrued liabilities	864,985	1,295,977
<b>Total</b>	<b>\$ 2,377,372</b>	<b>\$ 1,994,861</b>

### 9. BENEFIT PLANS

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers Retirement Fund are met by contributions by active members and the Government of Alberta. Under the terms of the Teachers Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the Alberta Teachers Retirement Fund on behalf of the Division is included in both revenues and expenses. For the school year ended August 31, 2021, the amount contributed by the Government was \$2,139,048 (2020 - \$2,181,915).

The Division participates in a multi-employer pension plan, the Local Authorities Pension Plan. The Division is not responsible for future funding of the plan deficit other than through contribution increases. The expense for this pension plan is equivalent to the annual contributions of \$346,793 for the year ended August 31, 2021 (2020 - \$338,258). At December 31, 2020, the Local Authorities Pension Plan reported a surplus of \$4,961,337,000 (2019, a surplus of \$7,913,261,000).

## HORIZON SCHOOL DIVISION

Notes to the Financial Statements  
For the year ended August 31, 2021

The Division provides non-contributory defined benefit supplementary retirement benefits to its executives.

The Division participates in the multi-employer supplementary integrated pension plan (SiPP) for members of senior administration. The plan provides a supplement to the LAPP or ATRF pension to a full 2% of pensionable service. The annual expenditure for this pension plan is equivalent to the annual contributions of \$23,564 for the year ended August 31, 2021 (2020 - \$25,249)

The Division does not have sufficient plan information on the LAPP/MEPP/PSPP/SiPP to follow the standards for defined benefit accounting, and therefore follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the PSPP/LAPP/MEPP/SiPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plan's future benefits.

Employee future benefit liabilities consist of the following:

	2021	2020
Other compensated absences	\$ -	\$ 72,256
Retirement allowances	37,338	33,877
Personal professional development fund	9,000	8,000
<b>Total</b>	<b><u>\$ 42,338</u></b>	<b><u>\$ 114,133</u></b>

### 10. PREPAID EXPENSES

Prepaid Expenses consist of the following:

	2021	2020
Software	\$ 206,361	\$ 193,482
Prepaid insurance	188,220	130,209
Personal protective equipment	-	69,039
IT Purchase Agreements	25,748	19,870
Resource Officer	61,711	-
Other	-	1,646
<b>Total</b>	<b><u>\$ 482,040</u></b>	<b><u>\$ 414,246</u></b>

**HORIZON SCHOOL DIVISION**Notes to the Financial Statements  
For the year ended August 31, 2021**11. ACCUMULATED SURPLUS**

Detailed information related to accumulated surplus is available on the Schedule of Changes in Accumulated Surplus. Accumulated surplus may be summarized as follows:

	2021	2020
Unrestricted surplus	\$ 1,377,161	\$ 1,017,022
Operating reserves	1,970,349	1,719,144
Accumulated surplus (deficit) from operations	3,347,510	2,736,166
Investment in tangible capital assets	5,232,980	5,722,168
Capital reserves	1,722,806	1,506,637
Endowments <sup>(1)</sup>	-	-
Accumulated remeasurement gains (losses)	-	-
Accumulated surplus (deficit)	<u>\$ 10,303,296</u>	<u>\$ 9,964,971</u>

Accumulated surplus (deficit) from operations (ASO) include funds of \$659,140 that are raised at school level and are not available to spend at board level. The school Division's adjusted surplus (deficit) from operations is calculated as follows:

	2021	2020
Accumulated surplus (deficit) from operations	\$ 3,347,510	\$ 2,736,166
Add: Non-vesting accumulating employee future benefits charged to accumulated surplus	-	-
Deduct: School generated funds included in accumulated surplus (Note 21)	733,604	692,921
Adjusted accumulated surplus (deficit) from operations <sup>(2)</sup>	<u>\$ 2,613,906</u>	<u>\$ 2,043,245</u>

<sup>(1)</sup> Adjusted accumulated surplus (deficit) from operations represents funds available for use by the Division after deducting funds raised at school-level.

**HORIZON SCHOOL DIVISION**

Notes to the Financial Statements  
For the year ended August 31, 2021

**12. CONTRACTUAL OBLIGATIONS**

	<b>2021</b>	<b>2020</b>
Building leases <sup>(1)</sup>	\$ 518,308	\$ 501,021

<sup>(1)</sup>Building leases: The Division entered into a lease agreement for the premises of the Taber Christian School for the 2019-2020 operating year. The lease will remain in effect on a year to year basis, payable quarterly at a rate of 95% of the Plant Operations & Maintenance funding and 95% if School Leasing funding received for the Taber Christian School. Payments for future years are approximated by the current year's payment.

Estimated payment requirements for each of the next five years and thereafter are as follows:

	<b>Building Leases</b>
2021-2022	\$ 518,308
2022-2023	-
2023-2024	-
2024-2025	-
2025-2026	-
Thereafter	-
<b>Total</b>	<b>\$ 518,308</b>

**13. SCHOOL GENERATED FUNDS**

	<b>2021</b>	<b>2020</b>
School Generated Funds, Beginning of Year	\$1,450,871	\$1,324,764
Gross Receipts:		
Fees	418,269	478,389
Fundraising	283,564	271,758
Gifts and donations	102,889	171,924
Grants to schools	-	-
Other sales and services	184,710	309,145
<b>Total gross receipts</b>	<b>993,623</b>	<b>1,231,216</b>
Total Related Expenses and Uses of Funds	819,056	979,812
Total Direct Costs Including Cost of Goods Sold to Raise Funds	101,896	125,297
School Generated Funds, End of Year	<b>\$1,523,542</b>	<b>\$1,450,871</b>
Balance included in Deferred Contributions*	\$ 789,938	\$ 757,950
Balance included in Accounts Payable**	\$ -	\$ -
Balance included in Accumulated Surplus (Operating Reserves)***	\$ 733,604	\$ 692,921



## HORIZON SCHOOL DIVISION

Notes to the Financial Statements  
For the year ended August 31, 2021

### 14. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of the Division. These include government departments, health authorities, post-secondary institutions and other School Divisions in Alberta.

	Balances		Transactions	
	Financial Assets (at cost or net realizable value)	Liabilities (at amortized cost)	Revenues	Expenses
<b>Government of Alberta (GOA):</b>				
<b>Alberta Education</b>				
Accounts receivable / Accounts payable	\$ 224,723	\$ -		
Prepaid expenses / Deferred operating revenue	-	511,032		
Unexpended deferred capital contributions		-		
Expended deferred capital revenue		58,134,030	2,028,473	
Grant revenue & expenses			43,618,367	
ATRF payments made on behalf of division				
Other revenues & expenses			-	674
<b>Alberta Health</b>	72,009	-	466,435	-
<b>TOTAL 2020/2021</b>	<u>\$ 296,732</u>	<u>\$ 58,645,062</u>	<u>\$46,113,275</u>	<u>\$ 674</u>
<b>TOTAL 2019/2020</b>	<u>\$ 86,741</u>	<u>\$ 58,775,005</u>	<u>\$41,703,513</u>	<u>\$ 8,735</u>

### 15. COVID-19

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic, which continues to spread in Canada and around the world.

This pandemic is evolving and the Division continues to respond with public health measures and financial assistance as necessary. The duration and potential impacts of COVID-19 are unknown at this time. As a result, we are unable to estimate the effect of these developments on the financial statements.

### 16. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

**HORIZON SCHOOL DIVISION**

Notes to the Financial Statements  
For the year ended August 31, 2021

**17. BUDGET AMOUNTS**

The budget was prepared by the Division and approved by the Board of Trustees on May 28, 2021. It is presented for information purposes only and has not been audited.

**18. COMPARATIVE FIGURES**

The comparative figures have been reclassified where necessary to conform to the 2020/2021 presentation.