

**BUDGET
REPORT
FOR THE YEAR ENDING AUGUST 31, 2021**

[Education Act, Sections 139(2)(b) and 244]

1045 The Horizon School Division

Legal Name of School Jurisdiction

6302 56 Street Taber AB T1G 1Z9; 403-223-3547 ; phil.johansen@horizon.ab.ca

Contact Address, Telephone & Email Address

BOARD CHAIR

Marie Logan

Name

Original Signed

Signature

SUPERINTENDENT

Mr. Wilco Tymensen

Name

Original Signed

Signature

SECRETARY TREASURER or TREASURER

Phil Johansen

Name

Original Signed

Signature

Certified as an accurate summary of the year's budget as approved by the Board

of Trustees at its meeting held on May 28, 2020 .







Date

c.c. Alberta Education
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15 Color coded cells:

16 	blue cells: require the input of data/descriptors wherever applicable.		grey cells: data not applicable - protected
17 			white cells: within text boxes REQUIRE the input of points and data.
18 	green cells: populated based on information previously submitted		yellow cells: to be completed when yellow only.

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2020/2021 BUDGET REPORT

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will
 24 support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

27 The budget has been prepared on the assumption of near normal operations for 2020/2021. No provision has been made for additional cleaning related
 28 to COVID-19, aquisition of personal protective equipment.

30 The cost of insurance is a significant unknown for 2020/21. It has been assumed that a more cost effective option for insurance will be identified. The
 31 provision for insurance is about 2x that of historical costs, but less than the cost incurred in 2019/2020.

33 The last five years has seen a series of deficits for Horizon accompanied by reductions in both teaching and support staff. The new funding model has
 34 provided funds to increase supports to students with specialized needs. Without the increase in funding that has been received in the new framework
 35 there would have been significant staffing reductions as board reserves have been greatly diminished over the last 5 years.

36 Since this budget does not address additional costs related to COVID-19, it is assumed that if reserves are required for these costs, permission for the use of
 37 reserves will not be denied.

Significant Business and Financial Risks:

43 Significant risks exist related to COVID-19, including:
 44 - procurement of personal protective equipment
 45 - additional custodial requirements
 46 - potential staffing and transportation adjustments to meet the requirements of social distancing
 47 - likelihood of increased use of sick leave compared to historical trends
 48 - uncertainty over enrollment levels

49 Insurance costs have increased significantly in the last year. There is some indication that a more affordable option is available, but pricing will not be secured before the fall.

51 Collective agreements have not been finalized with either the local ATA or CUPE bargaining groups.

BUDGETED STATEMENT OF OPERATIONS
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
REVENUES			
Government of Alberta	\$ 45,669,019	\$42,510,676	\$43,373,944
Federal Government and First Nations	\$ -	\$0	\$0
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 681,900	\$806,701	\$596,586
Other sales and services	\$ 640,000	\$598,482	\$730,171
Investment income	\$ 122,160	\$137,185	\$158,905
Gifts and donations	\$ 250,000	\$250,000	\$334,519
Rental of facilities	\$ 13,240	\$13,240	\$20,763
Fundraising	\$ 300,000	\$400,000	\$321,891
Gains on disposal of capital assets	\$ -	\$0	\$0
Other revenue	\$ -	\$4,000	\$43,956
TOTAL REVENUES	\$47,676,319	\$44,720,284	\$45,580,735
EXPENSES			
Instruction - Pre K	\$ 694,447	\$ 613,600	\$ 459,403
Instruction - K to Grade 12	\$ 34,696,599	\$32,666,876	\$33,395,556
Operations & maintenance	\$ 6,788,898	\$6,881,553	\$6,294,333
Transportation	\$ 2,967,600	\$2,725,000	\$2,887,044
System Administration	\$ 1,962,606	\$1,979,173	\$1,937,483
External Services	\$ 566,169	\$817,349	\$470,951
TOTAL EXPENSES	\$47,676,319	\$45,683,551	\$45,444,770
ANNUAL SURPLUS (DEFICIT)	\$0	(\$963,267)	\$135,965

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
EXPENSES			
Certificated salaries	\$ 20,047,867	\$19,937,639	\$20,389,244
Certificated benefits	\$ 4,610,546	\$4,382,109	\$4,336,950
Non-certificated salaries and wages	\$ 7,190,635	\$6,368,142	\$6,478,993
Non-certificated benefits	\$ 1,452,245	\$1,326,642	\$1,422,243
Services, contracts, and supplies	\$ 12,023,067	\$11,371,977	\$10,669,717
Capital and debt services			
Amortization of capital assets			
Supported	\$ 1,907,339	\$1,856,854	\$1,666,860
Unsupported	\$ 444,620	\$440,188	\$476,304
Interest on capital debt			
Supported	\$ -	\$0	\$0
Unsupported	\$ -	\$0	\$0
Other interest and finance charges	\$ -	\$0	\$0
Losses on disposal of capital assets	\$ -	\$0	\$4,459
Other expenses	\$ -	\$0	\$0
TOTAL EXPENSES	\$47,676,319	\$45,683,551	\$45,444,770

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS
for the Year Ending August 31**

REVENUES	Approved Budget 2020/2021								Actual Audited 2018/19
	Instruction			Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre K - PUF	Pre - K non PUF	K - Grade 12						
(1) Alberta Education	\$ 270,750	\$ 167,973	\$ 33,339,334	\$ 4,672,474	\$ 2,913,254	\$ 1,962,606	\$ -	\$ 43,326,391	\$ 41,459,248
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ 1,801,114	\$ -	\$ -	\$ -	\$ 1,801,114	\$ 1,556,430
(3) Other - Government of Alberta	\$ -	\$ -	\$ 55,345	\$ -	\$ -	\$ -	\$ 461,169	\$ 516,514	\$ 334,193
(4) Federal Government and First Nations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 24,073
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ -	\$ 681,900	\$ -	\$ -	\$ -	\$ -	\$ 681,900	\$ 596,586
(10) Other sales and services	\$ -	\$ 50,000	\$ 485,000	\$ -	\$ -	\$ -	\$ 105,000	\$ 640,000	\$ 730,171
(11) Investment income	\$ -	\$ -	\$ 122,160	\$ -	\$ -	\$ -	\$ -	\$ 122,160	\$ 158,905
(12) Gifts and donations	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 334,519
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ 13,240	\$ -	\$ -	\$ -	\$ 13,240	\$ 20,763
(14) Fundraising	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 321,891
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(16) Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,956
(17) TOTAL REVENUES	\$ 270,750	\$ 217,973	\$ 35,233,739	\$ 6,486,828	\$ 2,938,254	\$ 1,962,606	\$ 566,169	\$ 47,676,319	\$ 45,580,735
EXPENSES									
(18) Certificated salaries	\$ 52,337	\$ 69,776	\$ 19,435,931			\$ 489,823	\$ -	\$ 20,047,867	\$ 20,389,244
(19) Certificated benefits	\$ 5,447	\$ 8,171	\$ 4,542,869			\$ 54,059	\$ -	\$ 4,610,546	\$ 4,336,950
(20) Non-certificated salaries and wages	\$ 286,544	\$ 133,132	\$ 4,997,499	\$ 749,063	\$ 27,439	\$ 696,708	\$ 300,250	\$ 7,190,635	\$ 6,478,993
(21) Non-certificated benefits	\$ 60,671	\$ 21,199	\$ 994,059	\$ 147,144	\$ 7,161	\$ 157,070	\$ 64,941	\$ 1,452,245	\$ 1,422,243
(22) SUB - TOTAL	\$ 404,999	\$ 232,278	\$ 29,970,358	\$ 896,207	\$ 34,600	\$ 1,397,660	\$ 365,191	\$ 33,301,293	\$ 32,627,430
(23) Services, contracts and supplies	\$ 47,420	\$ 9,750	\$ 4,403,783	\$ 3,939,015	\$ 2,933,000	\$ 489,121	\$ 200,978	\$ 12,023,067	\$ 10,669,717
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ 1,907,339	\$ -	\$ -	\$ -	\$ 1,907,339	\$ 1,666,860
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ 322,458	\$ 46,337	\$ -	\$ 75,825	\$ -	\$ 444,620	\$ 476,304
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,459
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) TOTAL EXPENSES	\$ 452,419	\$ 242,028	\$ 34,696,599	\$ 6,788,898	\$ 2,967,600	\$ 1,962,606	\$ 566,169	\$ 47,676,319	\$ 45,444,770
(32) OPERATING SURPLUS (DEFICIT)	\$ (181,669)	\$ (24,055)	\$ 537,140	\$ (302,070)	\$ (29,346)	\$ -	\$ -	\$ -	\$ 135,965

BUDGETED SCHEDULE OF FEE REVENUE
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
FEES			
TRANSPORTATION	\$0	\$0	\$0
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$0
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$5,000	\$5,427	\$1,280
Alternative program fees	\$396,900	\$388,900	\$325,911
Fees for optional courses	\$75,000	\$75,370	\$58,041
ECS enhanced program fees	\$0	\$0	\$46,717
ACTIVITY FEES	\$45,000	\$129,546	\$39,158
Other fees to enhance education (Describe here)	\$0	\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$130,000	\$176,018	\$125,479
Non-curricular goods and services	\$30,000	\$31,197	\$0
NON-CURRICULAR TRAVEL	\$0	\$0	\$0
OTHER FEES (Describe here)	\$0	\$243	\$0
TOTAL FEES	\$681,900	\$806,701	\$596,586

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
Cafeteria sales, hot lunch, milk programs	\$100,000	\$125,000	\$91,105
Special events	\$75,000	\$0	\$71,957
Sales or rentals of other supplies/services	\$200,000	\$100,000	\$204,355
International and out of province student revenue	\$0	\$53,000	\$83,475
Adult education revenue	\$0	\$0	\$0
Preschool	\$50,000	\$50,000	\$0
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	\$510
Other (describe) Staffing Payments - Sports Program	\$215,000	\$215,000	\$0
Other (describe) Staffing Payments for additional support staff.	\$0	\$55,482	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other sales (describe here)	\$0	\$0	
Other (describe) Other sales (describe here)	\$0	\$0	
TOTAL	\$640,000	\$598,482	\$451,402

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED OPERATING RESERVES	CAPITAL RESERVES
Actual balances per AFS at August 31, 2019	\$11,074,644	\$5,438,137	\$0	\$3,664,870	\$1,335,930	\$2,328,940	\$1,971,637
2019/2020 Estimated impact to AOS for:							
Prior period adjustment	(\$252,237)	\$0	\$0	(\$252,237)	(\$252,237)	\$0	\$0
Estimated surplus(deficit)	(\$675,000)			(\$675,000)	(\$675,000)		
Estimated board funded capital asset additions		\$965,000		(\$500,000)	(\$500,000)	\$0	(\$465,000)
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Estimated amortization of capital assets (expense)		(\$2,297,042)		\$2,297,042	\$2,297,042		
Estimated capital revenue recognized - Alberta Education		\$97,585		(\$97,585)	(\$97,585)		
Estimated capital revenue recognized - Alberta Infrastructure		\$1,759,269		(\$1,759,269)	(\$1,759,269)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0		
Estimated reserve transfers (net)				\$0	\$219,617	(\$219,617)	\$0
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2020	\$10,147,407	\$5,962,949	\$0	\$2,677,821	\$568,498	\$2,109,323	\$1,506,637
2020/21 Budget projections for:							
Budgeted surplus(deficit)	\$0			\$0	\$0		
Projected board funded capital asset additions		\$0		\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$2,351,959)		\$2,351,959	\$2,351,959		
Budgeted capital revenue recognized - Alberta Education		\$106,225		(\$106,225)	(\$106,225)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$1,801,114		(\$1,801,114)	(\$1,801,114)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2021	\$10,147,407	\$5,518,329	\$0	\$3,122,441	\$1,013,118	\$2,109,323	\$1,506,637

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES
for the Year Ending August 31

	Explanation - add'l space on AOS3 / AOS4	Unrestricted Surplus Usage			Operating Reserves Usage			Year Ended		
		Year Ended			Year Ended			Year Ended		
		31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023
Projected opening balance		\$568,498	\$1,013,118	\$1,457,738	\$2,109,323	\$2,109,323	\$2,109,323	\$1,506,637	\$1,506,637	\$1,506,637
Projected excess of revenues over expenses (surplus only)		\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets		\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)		\$2,351,959	\$2,351,959	\$2,351,959		\$0	\$0			
Budgeted capital revenue recognized		(\$1,907,339)	(\$1,907,339)	(\$1,907,339)		\$0	\$0			
Budgeted changes in Endowments		\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment		\$0	\$0	\$0		\$0	\$0			
Projected reserves transfers (net)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds		\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration		\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration		\$0	\$0	\$0		\$0	\$0			
Non-recurring contracts, supplies & services		\$0	\$0	\$0		\$0	\$0			
Professional development, training & support		\$0	\$0	\$0		\$0	\$0			
Transportation Expenses		\$0	\$0	\$0		\$0	\$0			
Operations & maintenance		\$0	\$0	\$0		\$0	\$0			
English language learners		\$0	\$0	\$0		\$0	\$0			
System Administration		\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs		\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization		\$0	\$0	\$0		\$0	\$0			
Debt repayment		\$0	\$0	\$0		\$0	\$0			
POM expenses		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)		\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Administration building		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Costs - Furniture & Equipment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building leases		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other 1 - please use this row only if no other row is appropriate		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other 2 - please use this row only if no other row is appropriate		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other 3 - please use this row only if no other row is appropriate		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other 4 - please use this row only if no other row is appropriate		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated closing balance for operating contingency		\$1,013,118	\$1,457,738	\$1,902,358	\$2,109,323	\$2,109,323	\$2,109,323	\$1,506,637	\$1,506,637	\$1,506,637

Total surplus as a percentage of 2020 Expenses	9.71%	10.64%	11.57%
ASO as a percentage of 2020 Expenses	6.55%	7.48%	8.41%

**PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)
for the Year Ending August 31**

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2021	\$ -	
PLEASE DO NOT ALLOCATE IN BLUE CELLS BELOW	0	
Estimated Operating Deficit Due to:		
Description 1 (fill only your board projected an operating deficit)		
Description 2 (fill only your board projected an operating deficit)		
Description 3 (fill only your board projected an operating deficit)		
Description 4 (fill only your board projected an operating deficit)		
Description 5 (fill only your board projected an operating deficit)		
Description 6 (fill only your board projected an operating deficit)		
Description 7 (fill only your board projected an operating deficit)		
Subtotal, access of operating reserves to cover operating deficit	-	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	-	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(444,620)	
Budgeted unsupported debt principal repayment	-	
Projected net transfer to (from) Capital Reserves	-	
Total projected amount to access ASO in 2020/21	\$ (444,620)	

Total amount approved by the Minister

**PROJECTED STUDENT STATISTICS
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2020/2021 (Note 2)	Actual 2019/2020	Actual 2018/2019	Notes
Kindergarten, and Grades 1 to 12				
Eligible Funded Students:				
Kindergarten	190	204	204	Head count
Kindergarten program hours	-	-	-	Minimum: 475 hours
Kindergarten FTE's Enrolled	95	102	102	0.5 times Head Count
Grades 1 to 9	2,481	2,481	2,560	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	657	639	613	Head count
Grades 10 to 12 - 4th year	15	12	23	Head count
Grades 10 to 12 - 4th year FTE	8	6	12	0.5 times Head Count
Grades 10 to 12 - 5th year	5	6	7	Head count
Grades 10 to 12 - 5th year FTE	1	2	2	0.25 times Head Count
Total FTE	3,242	3,230	3,288	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	0.4%	-1.8%		
Other Students:				
Total	-	5	12	Note 3
Total Net Enrolled Students	3,242	3,235	3,300	
Home Ed Students	7	7	7	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	3,249	3,242	3,307	
Percentage Change	0.2%	-2.0%		
Of the Eligible Funded Students:				
Students with Severe Disabilities	50	48	59	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	178	195	214	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

Pre - Kindergarten (Pre - K)

Eligible Funded Children	84	77	72	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	72	51	50	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	156	128	122	
Program Hours	475	400	400	Minimum: 400 Hours
FTE Ratio	0.594	0.500	0.500	Actual hours divided by 800
FTE's Enrolled, Pre - K	93	64	61	
Percentage Change	44.7%	4.9%		
Of the Eligible Funded Children:				
Students with Severe Disabilities (PUF)	24	25	23	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	60	52	49	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

NOTES:

- Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- Budgeted enrolment is to be based on best information available at time of the 2020/2021 budget report preparation.
- Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- Because they are funded separately, Home Education students are not included with total net enrolled students.

**PROJECTED STAFFING STATISTICS
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budgeted 2020/2021	Actual 2019/2020	Actual 2018/2019	Notes
CERTIFICATED STAFF				
School Based	198.0	198.0	206.0	Teacher certification required for performing functions at the school level.
Non-School Based	7.0	6.3	7.0	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	205.0	204.3	213.0	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	0.3%	-4.1%	-3.9%	
If an average standard cost is used, please disclose rate:				
Student F.T.E. per certificated Staff	\$ 16.3	\$ 16.2	\$ 15.8	
	Please Allocate	Please Allocate		
	0.7	(8.7)		
Enrolment Change	-	-		
Other Factors	0.7	(8.7)		Descriptor (required): Staff reductions, budget constraints
Total Change	0.7	(8.7)		Year-over-year change in Certificated FTE
Breakdown, where total change is Negative:				
Continuous contracts terminated	-	-		FTEs
Non-permanent contracts not being renewed	-	-		FTEs
Other (retirement, attrition, etc.)	-	(8.7)		Descriptor (required): 4 retirements, 4.7 resignations not replaced
Total Negative Change in Certificated FTEs	-	(8.7)		Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.
<i>Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):</i>				
Certificated Number of Teachers				
Permanent - Full time	160.0	158.0	161.0	
Permanent - Part time	23.0	23.0	25.0	
Probationary - Full time	7.0	9.0	16.0	
Probationary - Part time	7.0	3.0	3.0	
Temporary - Full time	16.0	16.0	12.0	
Temporary - Part time	7.0	5.0	6.0	
NON-CERTIFICATED STAFF				
Instructional - Education Assistants	98.8	90.3	95.0	Personnel support students as part of a multidisciplinary team with teachers and other other support pe
Instructional - Other non-certificated instruction	54.6	55.6	62.8	Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	11.3	11.5	11.0	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	0.5	0.5	0.6	Other personnel providing direct support to the transportation of students to and from school other than b
Other	15.4	16.3	17.4	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	180.6	174.2	186.8	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	3.6%	-6.7%	-3.3%	
Explanation of Changes:				
Additional Information				
Are non-certificated staff subject to a collective agreement? <input type="checkbox"/> Y				
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's.				
Collective Agreement expired Aug 31, 2019. Settlement has not been reached. Mediation will resume in the fall.				